

FIGURE 1

ADMINISTRATIVE FUNCTIONS

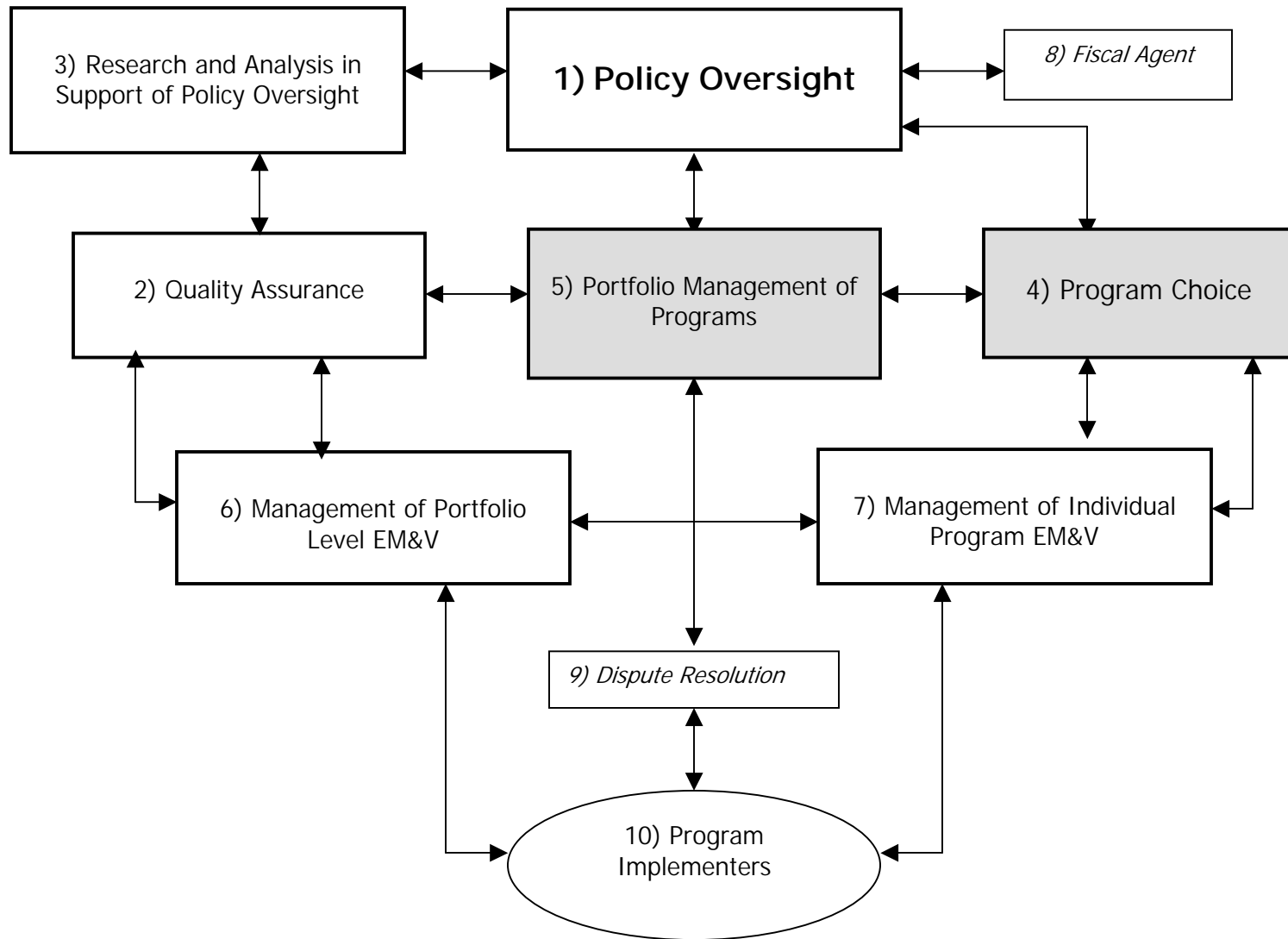


FIGURE 2

ADMINISTRATIVE FUNCTIONS
Pre-Restructuring ("Collaborative") Era

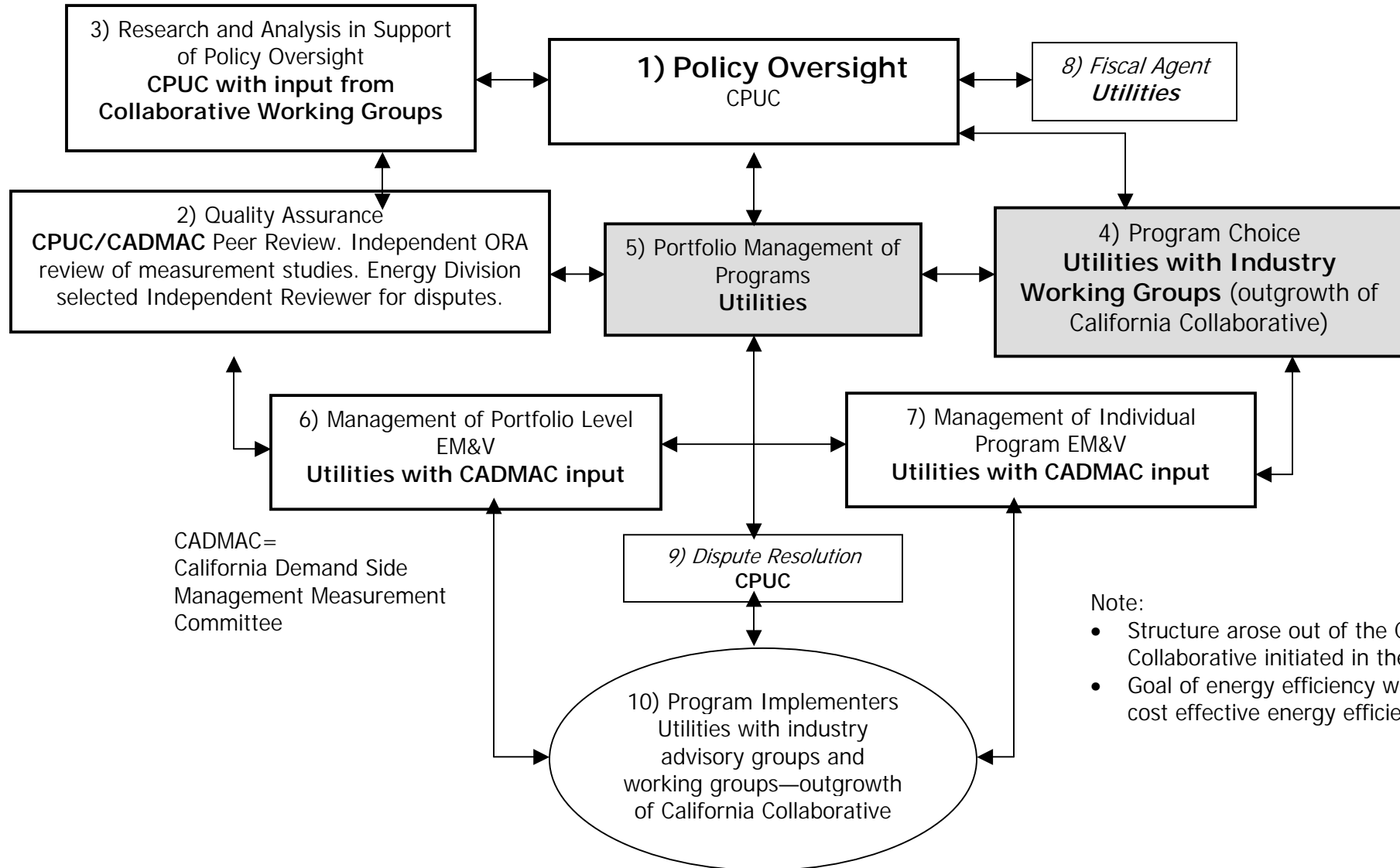
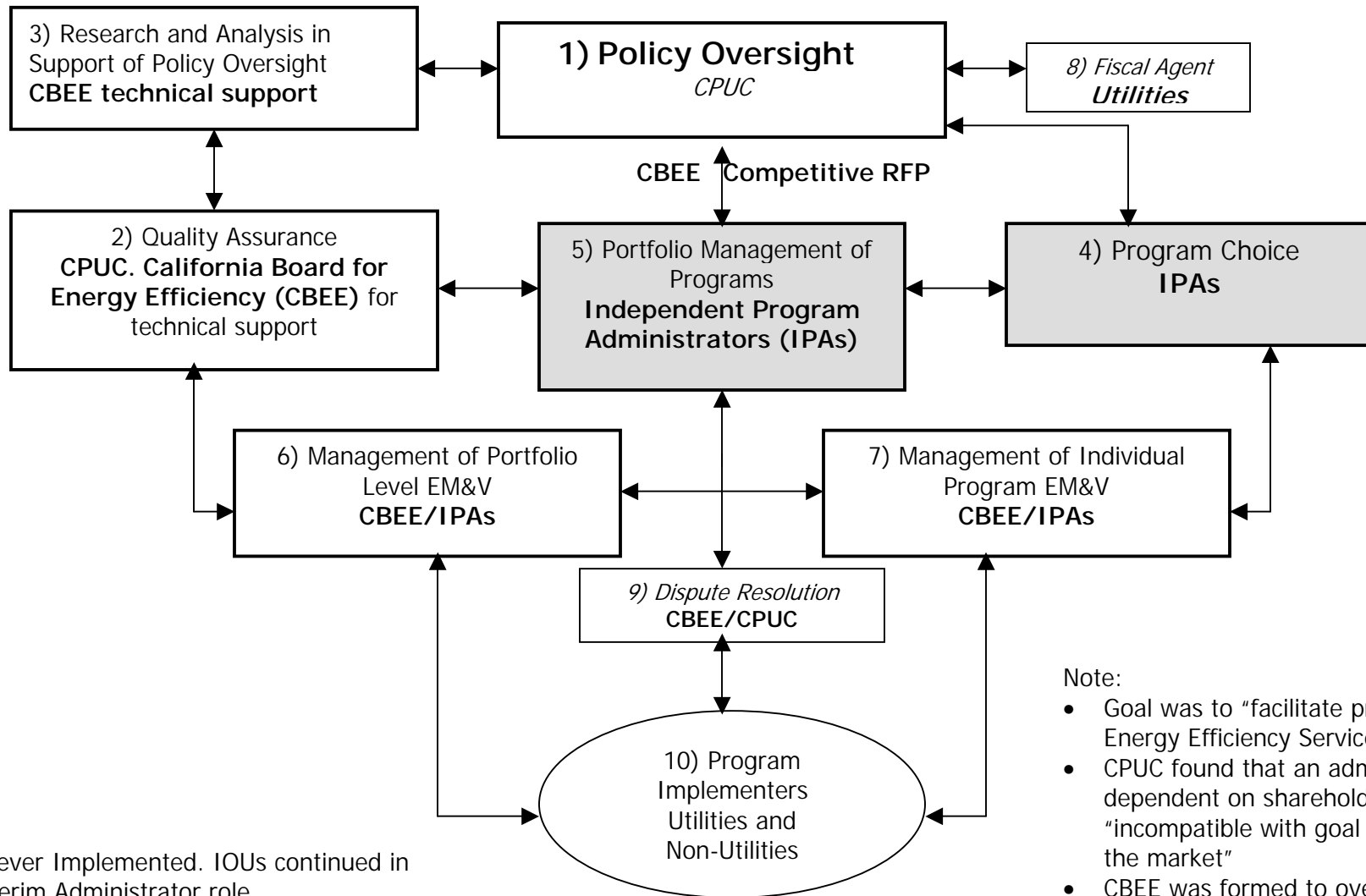


FIGURE 3
ADMINISTRATIVE FUNCTIONS
Restructuring Era- Attempted Independent Administration*



Note:

- Goal was to “facilitate privatization of Energy Efficiency Services”
- CPUC found that an admin structure dependent on shareholder incentives was “incompatible with goal of transforming the market”
- CBEE was formed to oversee limited term contracts to transition to a privatized market

*Never Implemented. IOUs continued in Interim Administrator role

FIGURE 4

ADMINISTRATIVE FUNCTIONS Current Structure (since Summer 2000 Initiatives)

Energy Division staff reviews program applications and makes selection recommendations to CPUC; Energy Division staff oversees portfolio management with respect to development and review of program implementation plans, for both IOU and non-IOU programs. Non-IOU program implementation plans and contracts (and any changes) reviewed by Energy Division, and subject to ALJ approval. Energy Division reviews and approves any IOU proposed changes to the program implementation plans that involve: (1) significant fund shifting across budget categories, (2) changes to incentive amounts offered to third-party implementers, (3) changes in program design or program offerings. ALJ approval is also needed for time extensions to non-utility programs.

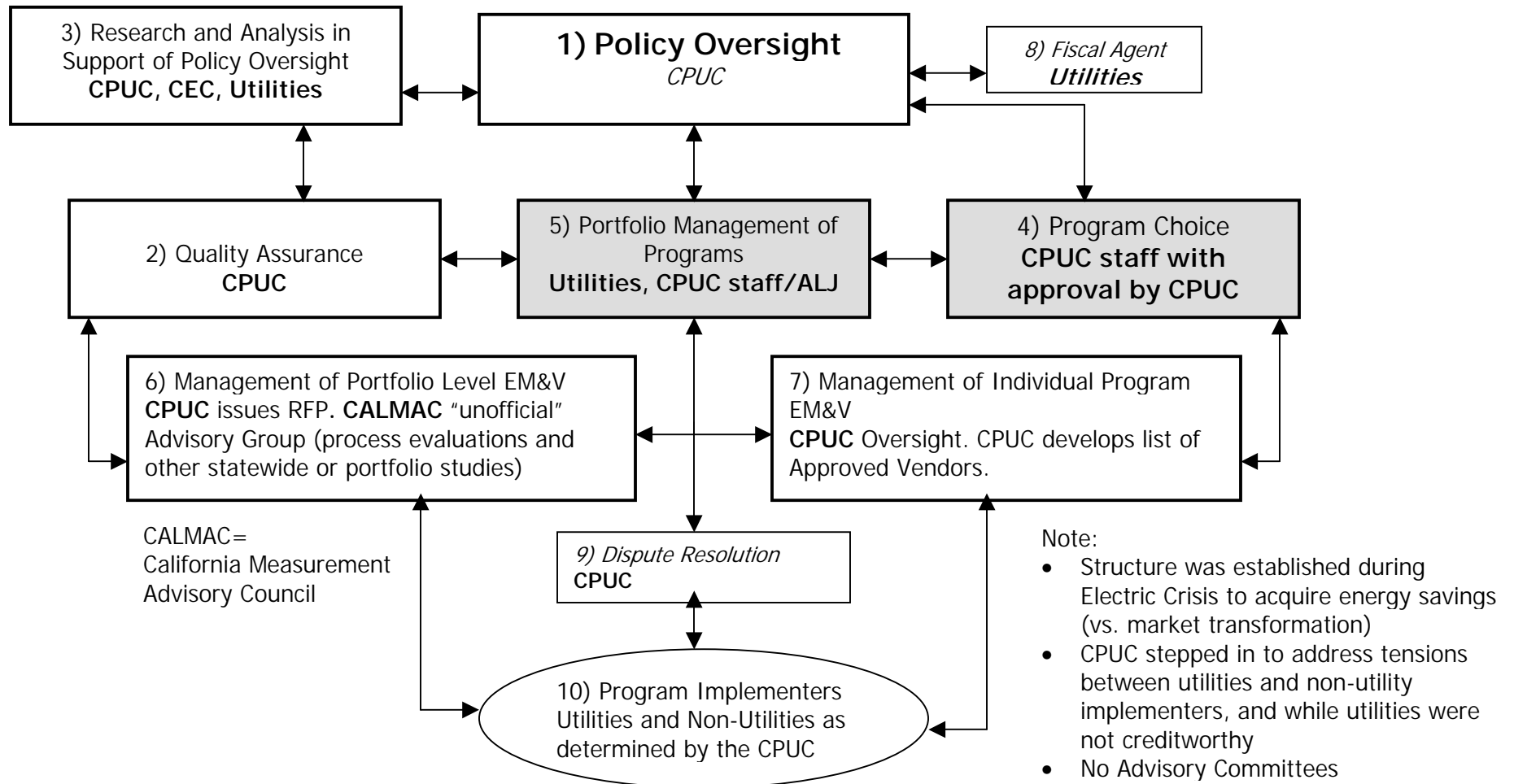


FIGURE 5
*INTEGRATED PORTFOLIO MGMT (IOUs Coalition)**

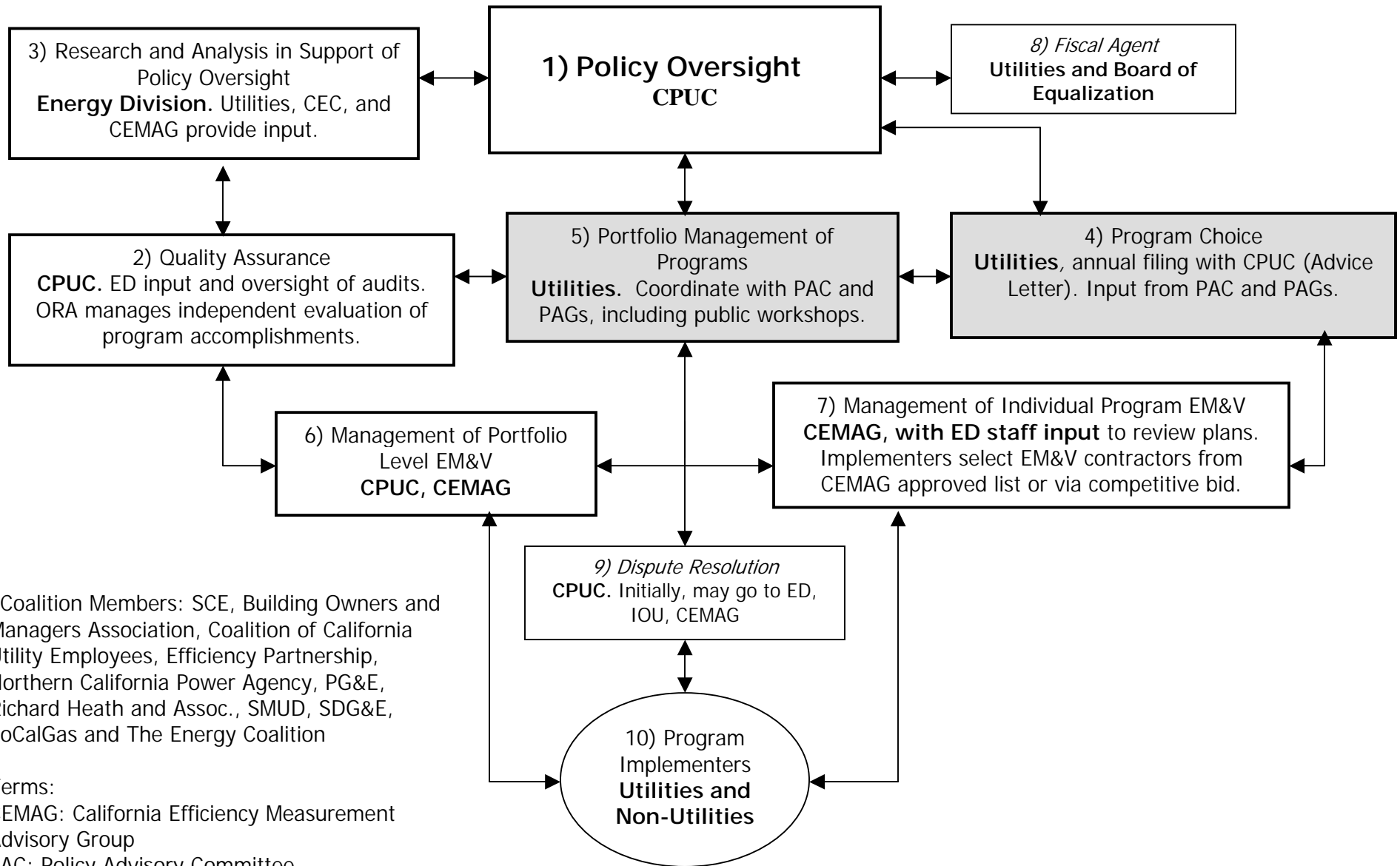
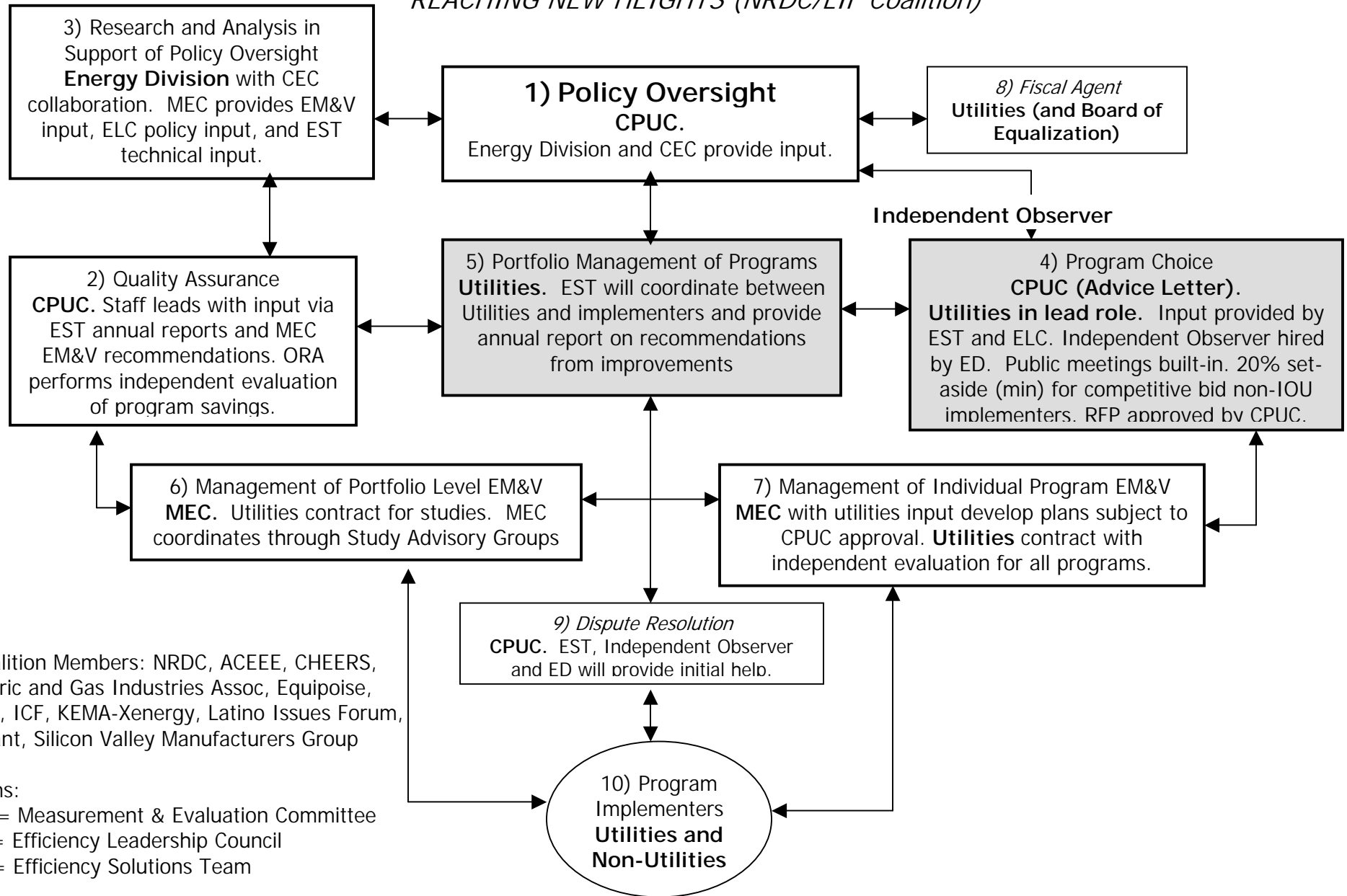


FIGURE 6

*REACHING NEW HEIGHTS (NRDC/LIF Coalition) **



*Coalition Members: NRDC, ACEEE, CHEERS, Electric and Gas Industries Assoc, Equipoise, HMG, ICF, KEMA-Xenergy, Latino Issues Forum, Nexant, Silicon Valley Manufacturers Group

Terms:
MEC= Measurement & Evaluation Committee
ELC= Efficiency Leadership Council
EST= Efficiency Solutions Team

FIGURE 7
*REACHING NEW HEIGHTS (NRDC/LIF Coalition Amended) **

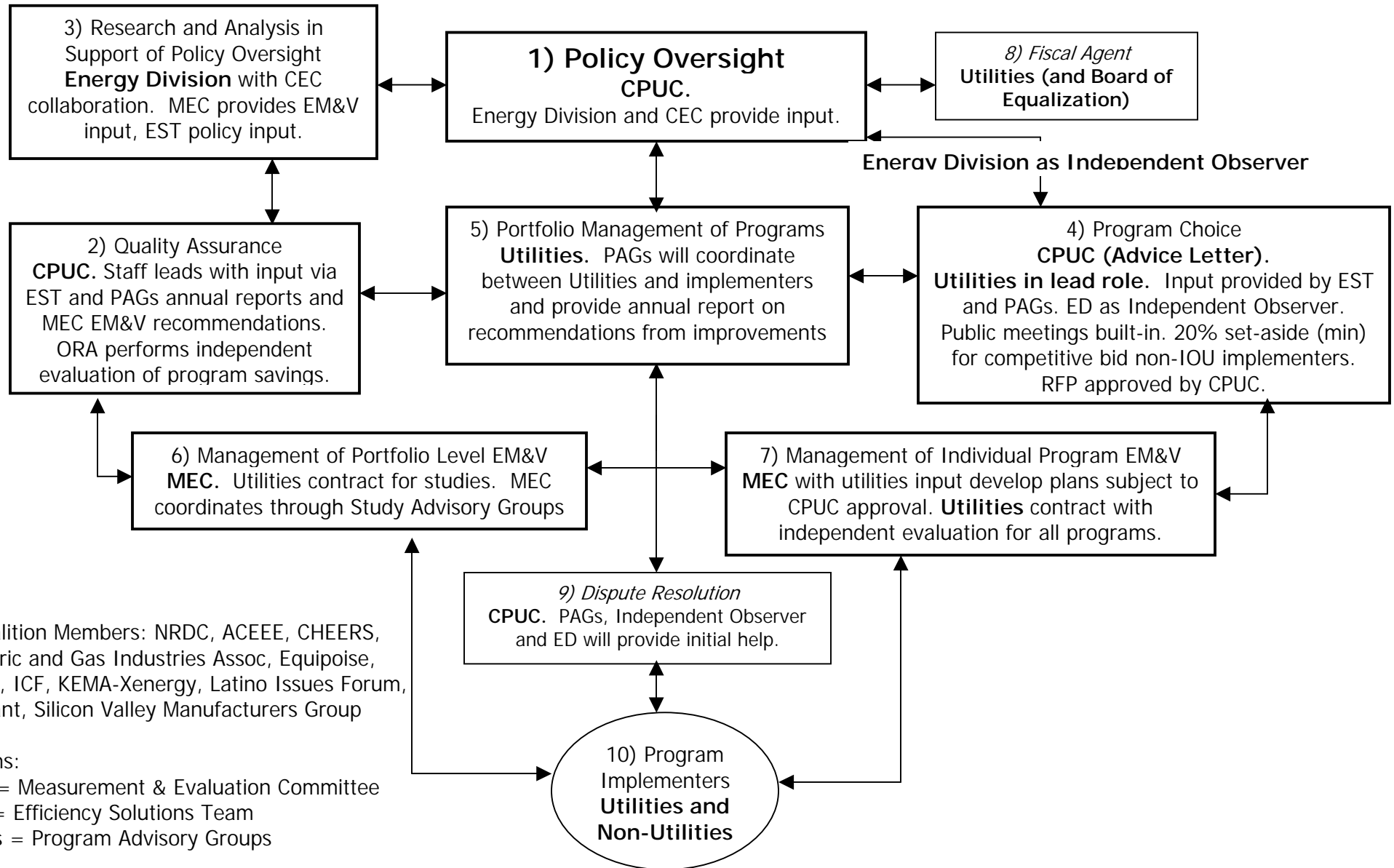
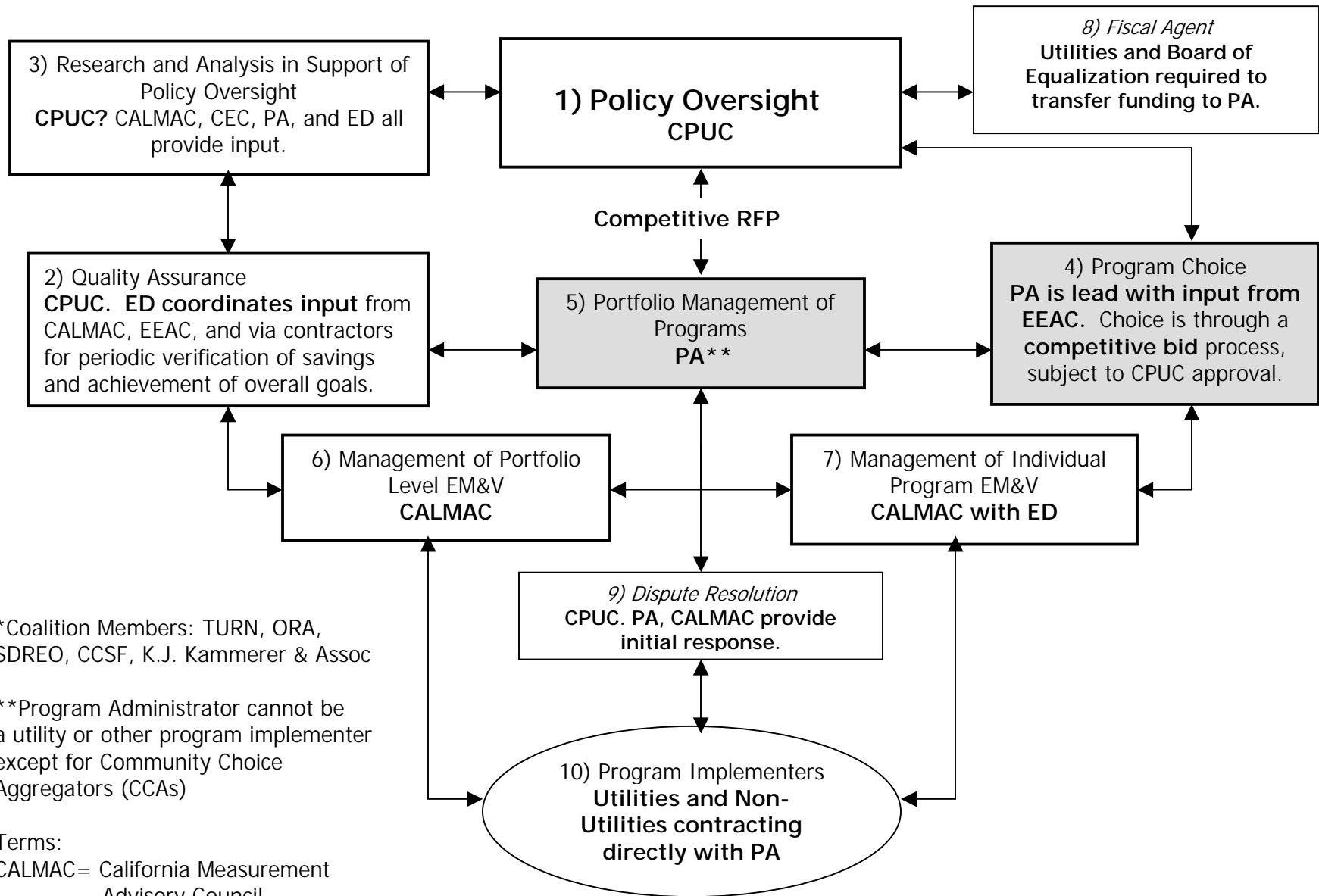


FIGURE 8
*EFFICIENCY CALIFORNIA (TURN/ORA Coalition) **



*Coalition Members: TURN, ORA, SDREO, CCSF, K.J. Kammerer & Assoc

**Program Administrator cannot be a utility or other program implementer except for Community Choice Aggregators (CCAs)

Terms:
CALMAC= California Measurement
Advisory Council
EEAC= Energy Efficiency Advisory Committee

FIGURE 9
*CALIFORNIA COALITION FOR EE (WEM/SESCO)**

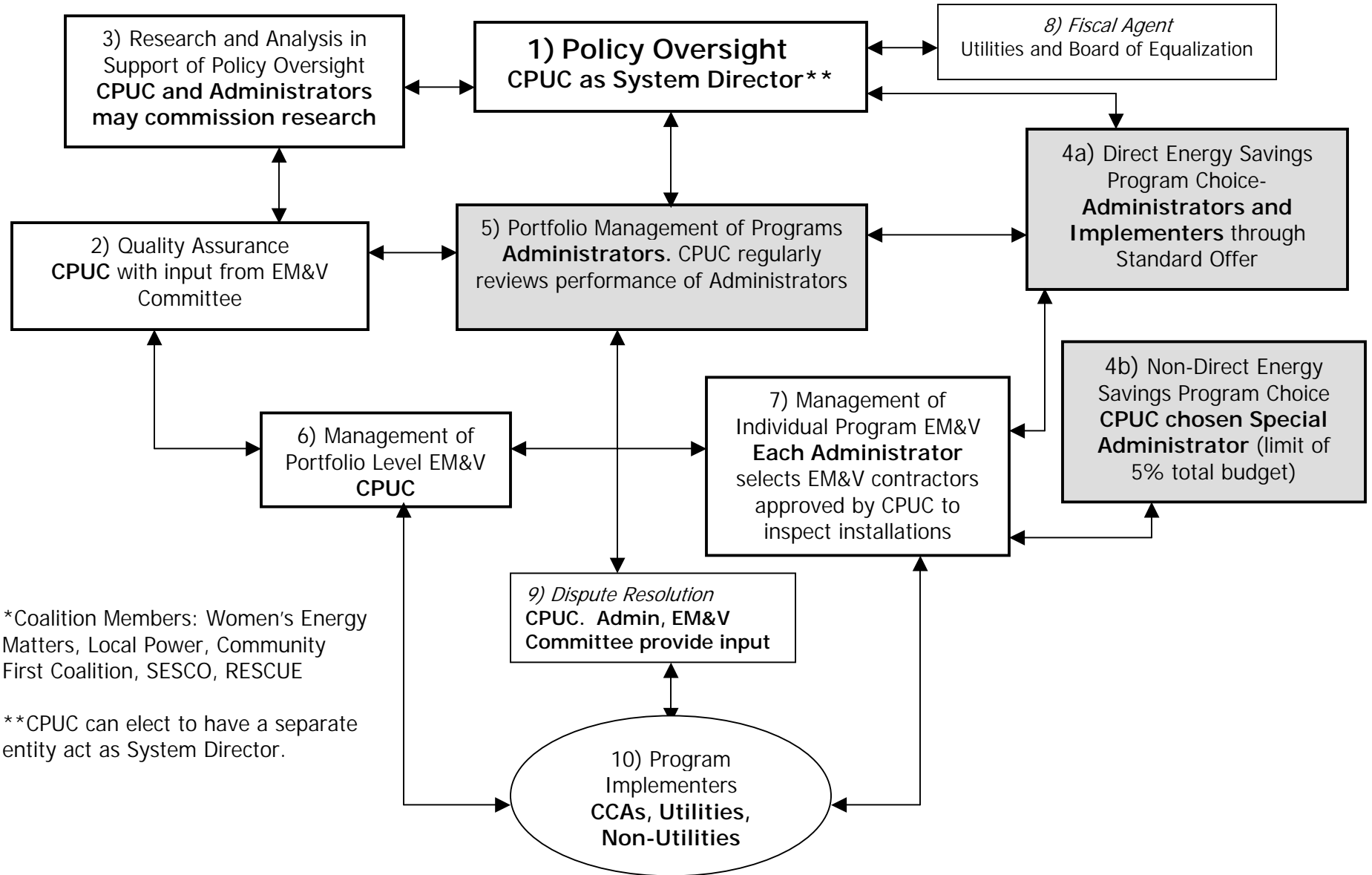


FIGURE 10
SUMMARY of ADOPTED ADMINISTRATIVE STRUCTURE for ENERGY EFFICIENCY

